# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

## **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported): August 3, 2021

# **ConocoPhillips**

(Exact name of registrant as specified in its charter)

**Delaware** (State or other jurisdiction of incorporation)

**001-32395** (Commission File Number)

**01-0562944** (I.R.S. Employer Identification No.)

#### 925 N. Eldridge Parkway Houston, Texas 77079

(Address of principal executive offices and zip code)

Registrant's telephone number, including area code: (281) 293-1000

Check the appropriate box below if the Form 8-K filing is intended	d to simultaneously satisfy the filing obligation of the re	egistrant under any of the following provisions:
$\hfill\square$ Written communications pursuant to Rule 425 under the Securi	ties Act (17 CFR 230.425)	
$\hfill \square$ Soliciting material pursuant to Rule 14a-12 under the Exchange	Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to Rule 14d-2(b)	under the Exchange Act (17 CFR 240.14d-2(b))	
☐ Pre-commencement communications pursuant to Rule 13e-4(c)	under the Exchange Act (17 CFR 240.13e-4(c))	
Securities registered pursuant to Section 12(b) of the A	ct:	
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$.01 Par Value	СОР	New York Stock Exchange
7% Debentures due 2029	CUSIP-718507BK1	New York Stock Exchange
Indicate by check mark whether the registrant is an emerging grow Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company $\Box$	th company as defined in Rule 405 of the Securities Ad	ct of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities
If an emerging growth company, indicate by check mark if the restandards provided pursuant to Section 13(a) of the Exchange Act.	9	period for complying with any new or revised financial accounting

#### Item 2.02 Results of Operations and Financial Condition.

On August 3, 2021 ConocoPhillips issued a press release announcing the company's financial and operating results for the quarter ended June 30, 2021. A copy of the press release is furnished as Exhibit 99.1 hereto and incorporated herein by reference. Additional financial and operating information about the quarter is furnished as Exhibit 99.2 hereto and incorporated herein by reference.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No. Description

99.1 — Press release issued by ConocoPhillips on August 3, 2021.

99.2 — Supplemental financial information.

104 — Cover Page Interactive Data File (formatted as Inline XBRL and filed herewith).

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

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/s/ Kontessa S. Haynes-Welsh Kontessa S. Haynes-Welsh Chief Accounting Officer

August 3, 2021

# ConocoPhillips Delivers Strong Second-Quarter 2021 Financial and Operational Results Following Recent 10-Year Market Update

Reported earnings of \$2.1 billion; adjusted earnings of \$1.7 billion. Generated cash provided by operating activities of \$4.3 billion; cash from operations of \$4.0 billion. Produced 1,547 MBOED excluding Libya.

HOUSTON--(BUSINESS WIRE)--August 3, 2021--ConocoPhillips (NYSE: COP) today reported second-quarter 2021 earnings of \$2.1 billion, or \$1.55 per share, compared with second-quarter 2020 earnings of \$0.3 billion, or \$0.24 per share. Excluding special items, second-quarter 2021 adjusted earnings were \$1.7 billion, or \$1.27 per share, compared with a second-quarter 2020 adjusted loss of \$1.0 billion, or (\$0.92) per share. Special items for the current quarter included a gain on Cenovus Energy shares and a contingent payment from Cenovus associated with the 2017 Canadian disposition, partially offset by corporate expenses.

This quarter's performance follows a market update held on June 30, during which the company laid out a compelling 10-year plan. The plan, based on a reference oil price of \$50 per barrel West Texas Intermediate at 2020 real prices, provided a comprehensive outlook for the business post-Concho acquisition and reaffirmed the company's commitment to playing a valued role in the energy transition, delivering sector-leading returns on and of capital and reducing greenhouse gas emissions. In conjunction with the market update, the company lowered its capital and adjusted operating cost guidance for 2021 and announced plans to increase 2021 share repurchases by \$1 billion, bringing total planned return of capital to shareholders to roughly \$6 billion for the year. A replay of the market update is available on the ConocoPhillips Investor Relations website, <a href="https://www.conocophillips.com/investor">https://www.conocophillips.com/investor</a>.

"The market update provided a durable plan for the business that is unmatched," said Ryan Lance, ConocoPhillips chairman and chief executive officer. "We have a stronger, more flexible asset base and greater underlying efficiency resulting from the Concho acquisition and the restructuring work we've performed throughout our company. Our updated outlook comes at a time that we believe is a defining moment for the sector. ConocoPhillips uniquely meets this moment with a credible multi-year plan, continued strong execution, resilience with unhedged upside, a track record of peer-leading returns on and of capital, and a clear commitment to ESG excellence. These are the attributes that will reenlist investor interest in our sector, and we are ideally positioned to deliver them through the industry price cycles."

#### **Second-Quarter Highlights & Recent Announcements**

- Delivered strong operational performance across the company's asset base, including successful planned maintenance turnarounds, resulting in second-quarter production of 1,547 MBOED, excluding Libya.
- Cash provided by operating activities was \$4.3 billion. Excluding working capital, cash from operations (CFO) of \$4.0 billion exceeded capital
  expenditures and investments of \$1.3 billion, generating free cash flow (FCF) of approximately \$2.8 billion.
- Distributed a total of \$1.2 billion to shareholders, comprised of \$0.6 billion in dividends and \$0.6 billion in share repurchases, entirely funded from ECE
- Ended the quarter with combined cash, cash equivalents and restricted cash of \$7.0 billion and short-term investments of \$2.3 billion, totaling over \$9 billion in ending cash and short-term investments.
- Entered into divestiture agreements during July for certain Lower 48 non-core assets totaling nearly \$0.2 billion, subject to customary closing adjustments, as part of the company's plan to generate \$2 to \$3 billion in disposition proceeds over the next 18 months.

#### **Second-Quarter Review**

Production excluding Libya for the second quarter of 2021 was 1,547 thousand barrels of oil equivalent per day (MBOED), an increase of 566 MBOED from the same period a year ago. After adjusting for closed acquisitions and dispositions as well as impacts from the 2020 curtailment program, second-quarter 2021 production increased 46 MBOED or 3% from the same period a year ago. This increase was primarily due to new production from the Lower 48 and other development programs across the portfolio, partially offset by normal field decline. Production from Libya averaged 41 MBOED.

In the Lower 48, production averaged 794 MBOED, including 435 MBOED from the Permian, 227 MBOED from the Eagle Ford and 95 MBOED from the Bakken. In Alaska, drilling commenced at GMT2 and the first Fiord West well spud from the CD2 pad. In Norway, the Tor II project was completed with the remaining three wells of the eight-well program brought on line.

Earnings increased from second-quarter 2020 due to higher realized prices and volumes, partially offset by the absence of the second-quarter 2020 gain following completion of the Australia-West divestiture, as well as higher depreciation expense associated with the higher volumes. Excluding special items, adjusted earnings were higher compared with second-quarter 2020 due to higher realized prices and higher volumes, partially offset by increased depreciation expense associated with the higher volumes. The company's total average realized price was \$50.03 per BOE, 117% higher than the \$23.09 per BOE realized in the second quarter of 2020, reflecting higher marker prices and improved realizations.

For the quarter, cash provided by operating activities was \$4.3 billion. Excluding working capital, ConocoPhillips generated CFO of \$4.0 billion. CFO was reduced by approximately \$0.2 billion due to a discretionary pension plan contribution during the period. The company also funded \$1.3 billion of capital expenditures and investments, paid \$0.6 billion in dividends, repurchased \$0.6 billion of shares and reported \$1.8 billion in net sales of investments in financial instruments.

#### Six-Month Review

ConocoPhillips' six-month 2021 earnings were \$3.1 billion, or \$2.31 per share, compared with a six-month 2020 loss of \$1.5 billion, or (\$1.37) per share. Six-month 2021 adjusted earnings were \$2.6 billion, or \$1.97 per share, compared with a six-month 2020 adjusted earnings loss of \$0.5 billion, or (\$0.47) per share.

Production excluding Libya for the first six months of 2021 was 1,518 MBOED, an increase of 388 MBOED from the same period a year ago. After adjusting for closed acquisitions and dispositions, as well as impacts from the 2020 curtailment program and Winter Storm Uri impacts from 2021, production increased 18 MBOED. This increase was primarily due to new production from the Lower 48 and other development programs across the portfolio, partially offset by normal field decline. Production from Libya averaged 40 MBOED.

The company's total realized price during this period was \$47.79 per BOE, 49% higher than the \$32.15 per BOE realized in the first six months of 2020, reflecting higher marker prices and improved realizations.

In the first half of 2021, cash provided by operating activities was \$6.3 billion. Excluding a \$0.2 billion change in working capital, ConocoPhillips generated CFO of \$6.1 billion. CFO was reduced by approximately \$1.0 billion due to transaction and restructuring expenses and realized losses on the commodity hedging portfolio acquired from Concho. The company funded \$2.5 billion of capital expenditures and investments, paid \$1.2 billion in dividends, repurchased \$1.0 billion of shares and reported \$1.3 billion in net sales of investments in financial instruments.

#### **Outlook**

Third-quarter 2021 production is expected to be 1.48 to 1.52 MMBOED, reflecting seasonal turnarounds planned in Alaska and the Asia Pacific region. This guidance excludes Libya and assumes that previously announced divestitures close during the third quarter of 2021. All other guidance items are unchanged.

ConocoPhillips will host a conference call today at 12:00 p.m. Eastern time to discuss this announcement. To listen to the call and view related presentation materials and supplemental information, go to *www.conocophillips.com/investor*. A recording and transcript of the call will be posted afterward.

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## **About ConocoPhillips**

Headquartered in Houston, Texas, ConocoPhillips had operations and activities in 15 countries, \$85 billion of total assets, and approximately 10,100 employees at June 30, 2021. Production excluding Libya averaged 1,518 MBOED for the six months ended June 30, 2021, and proved reserves were 4.5 BBOE as of Dec. 31, 2020. For more information, go to www.conocophillips.com.

# CAUTIONARY STATEMENT FOR THE PURPOSES OF THE "SAFE HARBOR" PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

This news release contains forward-looking statements as defined under the federal securities laws. Forward-looking statements relate to future events and anticipated results of operations, business strategies, and other aspects of our operations or operating results. Words and phrases such as "anticipate," "estimate," "believe," "budget," "continue," "could," "intend," "may," "plan," "potential," "predict," "seek," "should," "will," "would," "expect," "objective," "projection," "forecast," "goal," "guidance," "outlook," "effort," "target" and other similar words can be used to identify forward-looking statements. However, the absence of these words does not mean that the statements are not forward-looking. Where, in any forward-looking statement, the company expresses an expectation or belief as to future results, such expectation or belief is expressed in good faith and believed to be reasonable at the time such forward-looking statement is made. However, these statements are not quarantees of future performance and involve certain risks, uncertainties and other factors beyond our control. Therefore, actual outcomes and results may differ materially from what is expressed or forecast in the forward-looking statements. Factors that could cause actual results or events to differ materially from what is presented include the impact of public health crises, including pandemics (such as COVID-19) and epidemics and any related company or government policies or actions; global and regional changes in the demand, supply, prices, differentials or other market conditions affecting oil and gas, including changes resulting from a public health crisis or from the imposition or lifting of crude oil production quotas or other actions that might be imposed by OPEC and other producing countries and the resulting company or thirdparty actions in response to such changes; changes in commodity prices, including a prolonged decline in these prices relative to historical or future expected levels; changes in expected levels of oil and gas reserves or production; potential failures or delays in achieving expected reserve or production levels from existing and future oil and gas developments, including due to operating hazards, drilling risks or unsuccessful exploratory activities; unexpected cost increases or technical difficulties in constructing, maintaining or modifying company facilities; legislative and regulatory initiatives addressing global climate change or other environmental concerns; investment in and development of competing or alternative energy sources; disruptions or interruptions impacting the transportation for our oil and gas production; international monetary conditions and exchange rate fluctuations; changes in international trade relationships, including the imposition of trade restrictions or tariffs on any materials or products (such as aluminum and steel) used in the operation of our business; our ability to collect payments when due under our settlement agreement with PDVSA; our ability to collect payments from the government of Venezuela as ordered by the ICSID; our ability to liquidate the common stock issued to us by Cenovus Energy Inc. at prices we deem acceptable, or at all; our ability to complete our announced or any future dispositions or acquisitions on time, if at all; the possibility that regulatory approvals for our announced or any future dispositions or acquisitions will not be received on a timely basis, if at all, or that such approvals may require modification to the terms of the transactions or our remaining business; business disruptions during or following our announced or any future dispositions or acquisitions, including the diversion of management time and attention; the ability to deploy net proceeds from our announced or any future dispositions in the manner and timeframe we anticipate, if at all; potential liability for remedial actions under existing or future environmental regulations; potential liability resulting from pending or future litigation, including litigation related to our transaction with Concho Resources Inc. (Concho); the impact of competition and consolidation in the oil and gas industry; limited access to capital or significantly higher cost of capital related to illiquidity or uncertainty in the domestic or international financial markets; general domestic and international economic and political conditions; the ability to successfully integrate the operations of Concho with our operations and achieve the anticipated benefits from the transaction; unanticipated difficulties or expenditures relating to the Concho transaction; changes in fiscal regime or tax, environmental and other laws applicable to our business; and disruptions resulting from extraordinary weather events, civil unrest, war, terrorism or a cyber attack; and other economic, business, competitive and/or regulatory factors affecting our business generally as set forth in our filings with the Securities and Exchange Commission. Unless legally required. ConocoPhillips expressly disclaims any obligation to update any forwardlooking statements, whether as a result of new information, future events or otherwise.

Cautionary Note to U.S. Investors – The SEC permits oil and gas companies, in their filings with the SEC, to disclose only proved, probable and possible reserves. We may use the term "resource" in this news release that the SEC's guidelines prohibit us from including in filings with the SEC. U.S. investors are urged to consider closely the oil and gas disclosures in our Form 10-K and other reports and filings with the SEC. Copies are available from the SEC and from the ConocoPhillips website.

**Use of Non-GAAP Financial Information** – To supplement the presentation of the company's financial results prepared in accordance with U.S. generally accepted accounting principles (GAAP), this news release and the accompanying supplemental financial information contain certain financial measures that are not prepared in accordance with GAAP, including adjusted earnings (calculated on a consolidated and on a segment-level basis), adjusted earnings per share, operating costs, adjusted operating costs, cash from operations (CFO) and free cash flow (FCF).

The company believes that the non-GAAP measures adjusted earnings (both on an aggregate and a per-share basis), operating costs and adjusted operating costs are useful to investors to help facilitate comparisons of the company's operating performance associated with the company's core business operations across periods on a consistent basis and with the performance and cost structures of peer companies by excluding items that do not directly relate to the company's core business operations. The company further believes that the non-GAAP measure CFO is useful to investors to help understand changes in cash provided by operating activities excluding the timing effects associated with operating working capital changes across periods on a consistent basis and with the performance of peer companies. The company believes FCF is useful to investors in understanding how existing cash from operations is utilized as a source for sustaining our current capital plan and future development growth. FCF is not a measure of cash available for discretionary expenditures since the company has certain non-discretionary obligations such as debt service that are not deducted from the measure. Adjusted earnings is defined as net income (loss) attributable to ConocoPhillips adjusted for the impact of special items that do not directly relate to the company's core business operations, or are of an unusual and non-recurring nature. Operating costs is defined by the company as the sum of production and operating expenses, selling, general and administrative expenses, exploration general and administrative expenses, geological and geophysical, lease rentals and other exploration expenses. Adjusted operating costs is defined as the company's operating costs further adjusted to exclude expenses that do not directly relate to the company's core business operations and are included as adjustments to arrive at adjusted earnings to the extent those adjustments impact operating costs. CFO is defined as cash provided by operating activities, excluding the impact of changes in operating working capital. FCF is defined as CFO net of capital expenditures and investments. The company believes that the above-mentioned non-GAAP measures, when viewed in combination with the company's results prepared in accordance with GAAP, provides a more complete understanding of the factors and trends affecting the company's business and performance. The company's Board of Directors and management also use these non-GAAP measures to analyze the company's operating performance across periods when overseeing and managing the company's business.

Each of the non-GAAP measures included in this news release and the accompanying supplemental financial information has limitations as an analytical tool and should not be considered in isolation or as a substitute for an analysis of the company's results calculated in accordance with GAAP. In addition, because not all companies use identical calculations, the company's presentation of non-GAAP measures in this news release and the accompanying supplemental financial information may not be comparable to similarly titled measures disclosed by other companies, including companies in our industry. The company may also change the calculation of any of the non-GAAP measures included in this news release and the accompanying supplemental financial information from time to time in light of its then existing operations to include other adjustments that may impact its operations.

Reconciliations of each non-GAAP measure presented in this news release to the most directly comparable financial measure calculated in accordance with GAAP are included in the release.

Other Terms — This news release also contains the term underlying production. Underlying production excludes Libya and reflects the impact of closed acquisitions and closed dispositions with an assumed close date of January 1, 2020. The company believes that underlying production is useful to investors to compare production excluding Libya and reflecting the impact of closed acquisitions and dispositions on a consistent go-forward basis across periods and with peer companies.

References in the release to earnings refer to net income/(loss) attributable to ConocoPhillips.

# ConocoPhillips

# Table 1: Reconciliation of earnings to adjusted earnings

\$ Millions, Except as Indicated

			2024				2000			200	4 37000			200	A TITED	
			2Q21		2Q20			2021 YTD			2020 YTD					
			e After-	Per			e After-				e After-		Pre-		e After-	
	tax	tax		share of common stock (dollars)	tax	tax	tax	share of common stock (dollars)	tax	tax		share of common stock (dollars)	tax	tax		share of common stock (dollars)
Earnings			\$2,091	1.55			260	0.24			3,073	2.31			(1,479)	(1.37)
Adjustments:																
(Gain) loss on CVE shares	(418)	-	(418)	(0.30)	(551)	-	(551)	(0.51)	(726)	-	(726)	(0.55)	1,140	-	1,140	1.05
Net gain on asset sales	(68)	16	(52)	(0.04)	(589)	(5)	(594)	(0.56)	(268)	22	(246)	(0.19)	(551)	(14)	(565)	(0.52)
Pending claims and settlements	48	(10)	38	0.03	(3)	-	(3)	-	48	(10)	38	0.03	(32)	-	(32)	(0.03)
Pension settlement expense	42	(9)	33	0.02	-	-	-	-	42	(9)	33	0.02	-	-	-	-
Transaction and restructuring expenses	23	(5)	18	0.01	-	-	-	-	314	(53)	261	0.20	-	-	-	-
Unrealized (gain) loss on FX derivative	8	(2)	6	-	12	(3)	9	0.01	12	(3)	9	0.01	(63)	13	(50)	(0.05)
Net loss on accelerated settlement of Concho hedging																
program	-	-	-	-	-	-	-	-	132	(31)	101	0.08	-	-	-	-
Deferred tax adjustments	-	-	-	-	-	92	92	0.09	-	75	75	0.06	-	92	92	0.09
Impairments	-	-	-	-	(214)	55	(159)	(0.15)	-	-	-	-	556	(122)	434	0.40
Alberta tax credit	-	-	-	-	-	(48)	(48)	(0.04)	-	-	-	-	-	(48)	(48)	(0.04)
Adjusted earnings / (loss)			\$1,716	1.27			(994)	(0.92)			2,618	1.97			(508)	(0.47)

The income tax effects of the special items are primarily calculated based on the statutory rate of the jurisdiction in which the discrete item resides.

production In MBOED, Except as Indicated				
	2Q21	2Q20	2021 YTD	2020 YTD
Total Reported ConocoPhillips Production	1,588	981	1,558	1,135
Adjustments:				
Libya	(41)	-	(40)	(5)
Total Production excluding Libya	1,547	981	1,518	1,130
Closed Dispositions <sup>1</sup>	-	(24)	-	(41)
Closed Acquisitions <sup>2</sup>	-	319	-	323
Total Pro Forma Underlying Production	1,547	1,276	1,518	1,412
Estimated Production Curtailments <sup>3</sup>		225		113
Estimated Downtime from Winter Storm Uri <sup>4</sup>	_	-	25	-

 $<sup>^1</sup>$ Includes production related to the completed Australia-West disposition and various Lower 48 dispositions.

Table 2: Reconciliation of reported production to pro forma underlying

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<sup>&</sup>lt;sup>2</sup>Includes production related to the acquisition of Concho which closed on January 15, 2021. 2020 has been pro forma adjusted for the acquisition based on volumes publicly reported by Concho.

<sup>&</sup>lt;sup>3</sup>Estimated production impacts from price related curtailments, which are excluded from Total Production excluding Libya and Total Underlying Production.

<sup>&</sup>lt;sup>4</sup>Estimated production impacts from Winter Storm Uri, which are excluded from Total Production excluding Libya and Total Underlying Production.

ConocoPhillips		
Table 3: Reconciliation of net cash provided by operating activ	vities to free cash flow	
\$ Millions, Except as Indicated		
Net Cash Provided by Operating Activities	2 <b>Q21</b> 4,251	<b>2021 YTD</b> 6,331
Adjustments:		
Net operating working capital changes	211	196
Cash from operations	4,040	6,135
Capital expenditures and investments	1,265	2,465
Free Cash Flow	2,775	3,670

# **Contacts**

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Investor Relations 281-293-5000 investor.relations@conocophillips.com



## Second-Quarter 2021 Detailed Supplemental Information

	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Full Year	1st Qtr	2nd Qtr 3rd Qtr 4th Qtr	YTD
\$ Millions, Except as Indicated								
CONSOLIDATED INCOME STATEMENT								
Revenues and Other Income Sales and other operating revenues	6,158	2,749	4,386	5,491	18,784	9,826	9,556	19,382
Equity in earnings of affiliates	234	2,749 77	4,360 35	3,491	432	122	139	261
Gain (loss) on dispositions	(42)	596	(3)	(2)	549	233	59	292
Other income (loss)	(1,539)	594	(38)	474	(509)	378	457	835
Total Revenues and Other Income	4,811	4,016	4,380	6,049	19,256	10,559	10,211	20,770
Costs and Expenses								
Purchased commodities	2,661	1,130	1,839	2,448	8,078	4,483	2,998	7,481
Production and operating expenses Selling, general and administrative expenses	1,173 (3)	1,047 156	963 96	1,161 181	4,344 430	1,383 311	1,379 117	2,762 428
Exploration expenses	188	97	125	1,047	1,457	84	57	141
Depreciation, depletion and amortization	1,411	1,158	1,411	1,541	5,521	1,886	1,867	3,753
Impairments Taxes other than income taxes	521 250	(2) 141	2 179	292 184	813 754	(3) 370	2 381	(1) 751
Accretion on discounted liabilities	67	66	62	57	252	62	63	125
Interest and debt expense Foreign currency transactions (gain) loss	202 (90)	202 7	200 (5)	202 16	806 (72)	226 19	220 10	446 29
Other expenses	(6)	(7)	20	6	13	24	37	61
Total Costs and Expenses	6,374	3,995	4,892	7,135	22,396	8,845	7,131	15,976
Income (loss) before income taxes	(1,563)	21	(512)	(1,086)	(3,140)	1,714	3,080	4,794
Income tax provision (benefit)  Net Income (Loss)	(1,711)	(257) 278	(62) (450)	(314)	(485)	732 982	989 2,091	1,721 3,073
Less: net income attributable to	(1,/11)	270	(430)	(772)	(2,033)	302	2,031	3,073
noncontrolling interests	(28)	(18)	-	-	(46)		-	-
Net Income (Loss) Attributable to ConocoPhillips	(1,739)	260	(450)	(772)	(2,701)	982	2,091	3,073
Conocor minps	(1,755)	200	(430)	(772)	(2,701)	302	2,031	3,073
Net Income (Loss) Attributable to								
ConocoPhillips Per Share of Common Stock (dollars)								
Basic Common Stock (donars)	(1.60)	0.24	(0.42)	(0.72)	(2.51)	0.75	1.55	2.32
Diluted	(1.60)	0.24	(0.42)	(0.72)	(2.51)	0.75	1.55	2.31
Average Common Shares Outstanding (in								
thousands)*								
Basic	1,084,561	1,076,659	1,077,377	1,073,580	1,078,030	1,300,375	1,348,637	1,324,639
Diluted *Ending Common Shares Outstanding is 1,339	1,084,561	1,077,606	1,077,377	1,073,580	1,078,030	1,302,691	1,353,201	1,329,507
Enaing Common Shares Outstanding is 1,555.	,002 us of June	50, 2021, compc	ireu wiiii 1,0/2,	300 us of Jun. 3	0, 2020.			
DICOME (LOSS) REFORE DICOME								
INCOME (LOSS) BEFORE INCOME TAXES								
Alaska	107	(195)	(30)	(857)	(975)	217	480	697
Lower 48	(562)	(471)	(105)	(362)	(1,500)	609	1,502	2,111
Canada	(150)	(177)	(100)	(84)	(511)	16	135	151
Europe, Middle East and North Africa	311	(60)	113	221	585	511	697	1,208
Asia Pasifia	445	700	0.4	70	1 201	400	200	704
Asia Pacific	445	702	84	70	1,301	432	289	721
Other International	27	(5)	(11)	(96)	(85)	(5)	(6)	(11)
Corporate and Other	(1,741)	227	(463)	22	(1,955)	(66)	(17)	(83)
Corporate and Other	(1,/41)	227	(403)	22	(1,333)	(00)	(17)	(03)
Consolidated	(1,563)	21	(512)	(1,086)	(3,140)	1,714	3,080	4,794
EFFECTIVE INCOME TAX RATES								
Alaska*	24.3%	27.6%	47.6%	25.0%	26.2%	26.8%	22.8%	24.1%
Lower 48	22.3%	22.5%	25.0%	33.2%	25.2%	23.2%	21.7%	22.1%
Canada	26.8%	51.8%	24.9%	33.4%	36.2%	33.7%	24.9%	25.8%
Furana Middle Fast and Novel Africa	⊃F ⊃0/	1.40.00/	10.00/	40.00/	22.20/	70.10/	70.39/	70.30/
Europe, Middle East and North Africa	35.3%	142.3%	19.0%	40.9%	23.3%	70.1%	70.3%	70.2%
Asia Pacific	32.7%	5.2%	70.0%	75.9%	22.6%	26.6%	39.4%	31.7%
Other International	-2.0%	-2.6%	28.7%	17.9%	24.3%	28.0%	7.6%	17.6%
Onier international	-2.0%	-2.0%	20./%	17.9%	24.5%	∠0.0%	/.U70	17.0%

Corporate and Other	-1.9%	18.7%	15.9%	-361.1%	3.9%	-85.1%	496.6%	33.5%
Consolidated	-9.5%	-1330.4%	12.0%	28.9%	15.4%	42.7%	32.1%	35.9%
*Alaska including taxes other than income taxes.	61.2%	-18.9%	126.4%	16.9%	-15.1%	50.3%	38.8%	42.8%



		2.10	2020	11.0	- 11			2021	
\$ Millions	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Full Year	1st Qtr	2nd Qtr	3rd Qtr 4th Qtr	YTD
EARNINGS BY SEGMENT									
Alaska	81	(141)	(16)	(643)	(719)	159	371		530
Lower 48	(437)	(365)	(78)	(242)	(1,122)	468	1,175		1,643
Canada	(109)	(86)	(75)	(56)	(326)	10	102		112
Europe, Middle East and North Africa	201	25	92	130	448	153	207		360
Asia Pacific	272	648	25	17	962	317	175		492
Other International	28	(6)	(8)	(78)	(64)	(4)	(5)		(9)
Corporate and Other	(1,775)	185	(390)	100	(1,880)	(121)	66		(55)
Consolidated	(1,739)	260	(450)	(772)	(2,701)	982	2,091		3,073
SPECIAL ITEMS									
Alaska	(120)	81	-	(648)	(687)	(20)	(2)		(22)
Lower 48	(467)	40	70	(221)	(578)	(236)	(10)		(246)
Canada	(29)	77	-	-	48	(3)	52		49
Europe, Middle East and North Africa	(2)	2	-	-	-	-	-		-
Asia Pacific	(4)	601	-	-	597	199	-		199
Other International	29	-	-	(67)	(38)	-	-		-
Corporate and Other	(1,632)	453	(189)	365	(1,003)	140	335		475
Consolidated	(2,225)	1,254	(119)	(571)	(1,661)	80	375		455
Detailed reconciliation of these items is provided	on page 3.								
ADJUSTED EARNINGS									
Alaska	201	(222)	(16)	5	(32)	179	373		552
Lower 48	30	(405)	(148)	(21)	(544)	704	1,185		1,889
Canada	(80)	(163)	(75)	(56)	(374)	13	50		63
Europe, Middle East and North Africa	203	23	92	130	448	153	207		360
Asia Pacific	276	47	25	17	365	118	175		293
Other International	(1)	(6)	(8)	(11)	(26)	(4)	(5)		(9)
Corporate and Other	(143)	(268)	(201)	(265)	(877)	(261)	(269)		(530)
Consolidated	486	(994)	(331)	(201)	(1,040)	902	1,716		2,618
ADJUSTED EFFECTIVE INCOME TAX RATES									
Alaska	23.0%	26.6%	47.6%	128.6%	62.9%	26.4%	22.7%		23.9%
Lower 48	18.0%	22.5%	23.3%	73.7%	28.3%	23.3%	21.7%		22.3%
Canada	27.2%	25.0%	24.9%	33.4%	26.8%	28.3%	26.2%		26.7%
Europe, Middle East and North Africa	36.9%	132.9%	19.0%	40.9%	23.3%	70.2%	70.3%		70.2%
Asia Pacific	32.5%	41.3%	70.0%	75.9%	42.6%	49.3%	39.4%		43.8%
Other International	28.6%	-2.6%	28.7%	1.5%	12.1%	28.0%	7.6%		17.6%
Corporate and Other	-13.9%	15.0%	25.0%	17.6%	14.9%		18.7%		13.8%
22-potate and other	10.070	13.070	25.070	17.070	14.5/0	3.170	10.7 /0		13.070

39.8%

Consolidated 11.1% 38.2% 26.3% 18.2% 9.2% 44.8% 36.8%



2020 2021 Full Year YTD \$ Millions 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr **DETAILED SPECIAL ITEMS** Alaska Transaction and restructuring expenses (26)(2) (28)Impairments (154)109 (841) (886)(28) Subtotal before income taxes (154)109 (841)(886)(26)(2) Income tax provision (benefit)1 (34)28 (193)(199)(6) (6) Total (120)81 (648) (687) (20)(2) (22)Lower 48 Transaction and restructuring expenses (175)(13)(188)Net realized loss on accelerated settlement of Concho hedging program (132)(132)Impairments (561) 50 (283)(794)Gain (loss) on asset sales 2 (36)(38)Pending claims and settlements 89 89 Subtotal before income taxes (599)52 89 (283)(741) (307)(13)(320)Income tax provision (benefit) (163)(74) (132)12 19 (62)(71)(3) Total (467) 40 70 (221)(578) (236)(10)(246)Canada 39 (39)**Impairments** 68 68 Gain (loss) on asset sales Transaction and restructuring expenses (3) (3) Subtotal before income taxes (39) 39 68 65 (3) Income tax provision (benefit)2 (48)(10)(38)16 16 (29)77 48 (3) Total 52 49 Europe, Middle East and North Africa (11)11 **Impairments** Transaction and restructuring expenses (1) (1) Subtotal before income taxes (11)11 (1) (1) Income tax provision (benefit) (9)9 (1) (1) Total (2) 2 **Asia Pacific** 587 587 200 200 Gain (loss) on asset sales **Impairments** (5) 5 Transaction and restructuring expenses (1)(1) 587 Subtotal before income taxes (5) 592 199 199 Income tax provision (benefit)3 (1)(9) (10)Total (4) 601 597 199 199 Other International Pending claims and settlements 29 29 (84)(84)Exploration expense Subtotal before income taxes 29 (84) (55) (17)Income tax provision (benefit) (17)Total 29 (67)(38) Corporate and Other Pension settlement expense (27)(17)(44)(42)(42)3 (43) (48) (48) Pending claims and settlements (46)(93) (85)Transaction and restructuring expense (24)(24)(8) Gain (loss) on investment in Cenovus Energy (1,691)551 (162)447 (855)308 418 726 Unrealized gain (loss) on CAD FX derivative 38 75 (12)(8) (17)(4) (8) (12)Subtotal before income taxes (1,616)542 (197)343 (928) 219 312 531 Income tax provision (benefit)4 16 89 (8) (22)79 (23)56 75 (1,632)453 (189)365 (1,003)140 335 475 Total (2,225)80 1,254 (119)(571)(1,661)375 455 **Total Company** 

Includes deferred tax adjustment in 2Q 2020 in Alaska.

<sup>&</sup>lt;sup>2</sup>Includes recognition of a tax refund in 2Q 2020 in Canada.

<sup>&</sup>lt;sup>3</sup>Includes tax adjustment in 2Q 2020 for the Australia-West disposition.

<sup>&</sup>lt;sup>4</sup>Includes deferred tax adjustment related to foreign tax credits in 2Q 2020 and 1Q 2021.



2020 2021 Full Year YTD 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr \$ Millions CONSOLIDATED BALANCE SHEET Assets 3,908 2,907 2,490 2,991 6,608 6,608 Cash and cash equivalents 2,991 2,831 3,866 3,985 4,032 3,609 3,609 4,104 2,251 2,251 Short-term investments Accounts and notes receivable 2,116 1,399 1,984 2,634 2,634 4,339 4,401 4,401 133 120 Accounts and notes receivable—related parties 148 135 120 142 123 123 Investment in Cenovus Energy 420 971 809 1,256 1,256 1,564 1,802 1,802 726 982 1,034 1,002 1,002 1,098 1,138 1,138 Inventories Prepaid expenses and other current assets 1,960 676 575 454 454 536 849 849 Total Current Assets 13,144 11,053 11,059 12,066 12,066 14,614 17,172 17,172 Investments and long-term receivables 8,707 8,334 8,295 8,017 8,017 8,286 8,013 8,013 Loans and advances—related parties 167 167 114 114 114 59 59 59 Net properties, plants and equipment 40,645 41,269 39,893 39,893 58,270 57,717 57,717 41.120 2,370 2,420 2.528 2,528 2,464 2,442 Other assets 2.372 2,442 62,618 85,403 Total Assets 65,033 63,046 62,618 83,693 85,403 63,157 Liabilities 2,900 2,060 2,217 2,669 2,669 3,779 3,591 3,591 Accounts payable Accounts payablerelated parties 21 20 22 29 29 22 22 22 Short-term debt 126 146 482 619 619 689 1,205 1.205 Accrued income and other taxes 853 312 339 320 320 959 1,406 1,406 Employee benefit obligations 323 422 469 608 608 567 571 571 1,852 1,145 1,121 1,121 1,355 1,355 Other accruals 1.111 1.168 Total Current Liabilities 6,075 4,105 4,640 5,366 5,366 7,184 8,150 8,150 14,847 14,750 14,750 19,338 18,805 18,805 Long-term debt 14,852 14,905 Asset retirement obligations and accrued 5,316 5.465 5,651 5,430 5,430 5.782 5,819 5,819 environmental costs 3,901 Deferred income taxes 4,141 3,854 3,747 3,747 4,982 5,331 5,331 Employee benefit obligations 1,563 1,586 1,661 1,697 1,697 1,530 1,297 1,297 Other liabilities and deferred credits 1,704 1,644 1,663 1,725 1,725 1,779 1,779 1,722 Total Liabilities 33,646 31,553 32,374 32,769 32,769 40,538 41,127 41,127 **Equity** Common stock issued Par value 18 18 18 18 18 21 21 21 Capital in excess of par 47,027 47,079 47,113 47,133 47,133 60,278 60,337 60,337 (47,130)(47,297) (47,297)(47,672) (48,278) (48,278) Treasury stock (47,130)(47,130)Accumulated other comprehensive income (loss) (5,825)(4,920)(6,145)(5.666)(5,218)(5.218)(5.080)(4.920)Retained earnings 37,545 37,351 36,448 35.213 35,213 35,608 37,116 37,116 Total Common Stockholders' Equity 31,315 31,493 30,783 29,849 29,849 43,155 44,276 44,276 Noncontrolling Interests 72 Total Equity 31,387 31,493 30,783 29,849 29,849 43,155 44,276 44,276 Total Liabilities and Equity 65.033 63,046 63,157 62,618 62,618 83,693 85,403 85.403



2020 2021 Full Year 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr YTD \$ Millions **CASH FLOW INFORMATION Cash Flows from Operating Activities** (1,711)2,091 3,073 Net income (loss) 278 (450)(772)(2,655)982 1,411 1,158 5,521 1,886 1,867 3,753 Depreciation, depletion and amortization 1.411 1.541 292 813 2 **Impairments** 521 2 (1) (2) (3)Dry hole costs and leasehold impairments 44 67 3 969 1,083 6 1 Accretion on discounted liabilities 67 66 62 57 252 62 63 125 (227)(93)(108)(406)(834)203 364 567 Deferred taxes Undistributed equity earnings 31 373 46 195 645 81 236 317 42 (596)(549)(233)(59) (292)(Gain) loss on dispositions 3 2 1,691 (308)(Gain) loss on investment in Cenovus Energy (551)(447)855 (418)(726)162 Other (284)40 56 231 43 (581)(107)(688)Net working capital changes 497 (519)(360)(372)196 10 (15)211 **Net Cash Provided by Operating Activities** 2,105 868 157 1,672 4,802 2,080 4,251 6,331 **Cash Flows from Investing Activities** 382 382 Cash acquired from Concho (1,649)(876)(1,132)(1,058)(4,715)(1,265)Capital expenditures and investments (1,200)(2,465)Working capital changes associated with investing 22 activities 81 (332)74 (155)61 (59)2 Proceeds from asset dispositions 549 764 1.317 160 (17)177 (1) 5 431 (935)(95)(658)(499)1,801 1,302 Net sales (purchases) of investments (59)Long-term collections from (advances to) related parties and other investments 54 90 80 138 **Net Cash Used in Investing Activities** (1,932)(530)(1,116)(543) (4,121) 734 (481) (1,215)Cash Flows from Financing Activities (190)280 46 (18)(24)(20)(26)(44)Net issuance (repayment) of debt Issuance of company common stock 2 (4) (3) (5) (28)3 (25)Repurchase of company common stock (726)(166)(892)(375)(606)(981)(458)(455)(454)(464)(1,831)(588)(583)(1,171)Dividends paid Other (24)(26)3 (4) 1 1 **Net Cash Used in Financing Activities** (1,230)(649)(177)(652)(2,708)(1,015)(1,203)(2,218)**Effect of Exchange Rate Changes** (122)29 31 42 (20)(2)11 9 Net Change in Cash, Cash Equivalents and 3,793 (993)(2,047)Restricted Cash (1,179)(394)519 (152)3,641 Cash, cash equivalents and restricted cash at beginning of period 5,362 4,183 3,190 2,796 5,362 3,315 3,163 3,315 Cash, Cash Equivalents and Restricted Cash at End of Period 4.183 3,190 2.796 3.315 3.315 3.163 6.956 6,956 CAPITAL EXPENDITURES AND INVESTMENTS Alaska 509 223 150 156 1,038 235 228 463 Lower 48 776 354 268 483 1,881 718 762 1,480 33 Canada 74 68 451 58 651 35 68 Europe, Middle East and North Africa 121 130 159 190 600 121 136 257 Asia Pacific 103 85 92 104 384 76 72 148 Other International 53 10 3 55 121 6 12 18 40 20 31 Total Capital Expenditures and Investments 1,649 1,200 1,132 1,058 4,715 1,265 876 2,465



2020 2021 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr Full Year 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr YTD TOTAL SEGMENTS Production Total (MBOED) 1,289 981 1,067 1,169 1,127 1,527 1,588 1,558 Crude Oil (MBD) Consolidated operations 642 460 555 804 836 820 535 581 Equity affiliates 12 14 13 14 13 14 13 13 654 474 548 595 568 818 849 833 Total Over (under) lifting of crude oil (MBD) (9) 40 (28)27 (20)12 6 NGL (MBD) Consolidated operations 116 85 89 98 97 105 120 113 Equity affiliates 8 8 8 7 8 8 8 8 Total 123 93 97 106 105 113 128 121 Bitumen (MBD) Consolidated operations 66 34 49 69 55 70 68 69 Equity affiliates 34 49 69 55 70 68 69 Total 66 Natural Gas (MMCFD) Consolidated operations 1,638 1,221 1,302 1.201 1.339 2.074 2.209 2.142 Equity affiliates 1,036 1,056 1,034 1,092 1,055 1,081 1,051 1,066 Total 2,674 2,277 2,235 2,394 2,394 3,155 3,260 3,208 **Industry Prices** Crude Oil (\$/BBL) WTI 46.06 27.85 40.93 42.66 39.37 57.84 66.07 61.96 WCS 25.54 16.58 31.83 33.46 26.85 45.32 54.60 49.96 Brent dated 50.31 29.20 43.00 44.23 41.68 60.90 68.83 64.86 JCC (\$/BBL) 40.83 65.89 67.71 30.58 51.25 43.77 55.88 49.82 Natural Gas (\$/MMBTU) Henry Hub first of month 1.95 1.71 1.98 2.67 2.08 2.71 2.83 2.77 Average Realized Prices Total (\$/BBL) 38.81 23.09 30.94 33.21 32.15 45.36 50.03 47.79 Crude Oil (\$/BBL) 48.77 25.10 39.49 40.89 39.56 57.18 65.54 Consolidated operations 61.60 Equity affiliates 53.14 25.32 37.56 39.02 59.73 41.16 64.10 62.03 Total 48.86 25.10 39.45 40.89 39.54 57.22 65.51 61.60 NGL (\$/BBL) Consolidated operations 12.81 8.29 13.73 16.30 12.90 24.36 25.62 25.06 Equity affiliates 23.93 32.69 48.89 46.53 42.41 30.21 35.70 44.12 Total 14.82 9.88 15.29 17.98 14.61 26.44 26.87 26.68 Bitumen (\$/BBL) Consolidated operations 5.90 (23.11)15.87 19.41 8.02 30.78 37.60 34.09 Equity affiliates 15.87 5.90 19.41 8.02 Total (23.11)30.78 37.60 34.09 Natural Gas (\$/MCF) 3.60 2.77 3.17 4.89 4.25 Consolidated operations 2.64 3.47 4.56 Equity affiliates 5.41 3.90 2.61 2.93 3.71 3.54 3.97 3.76 2.70 3.23 Total 4.30 3.22 3.41 4.42 4.16 4.29 **Exploration Expenses (\$ Millions)** Dry holes 3 36 132 215 6 6 44 Leasehold impairment 31 837 868 1 1 67 3 44 969 1,083 6 1 7 Total noncash expenses 134 Other (G&A, G&G and lease rentals) 121 94 81 78 374 78 56 Total exploration expenses 188 97 125 1,047 1,457 84 57 141 U.S. exploration expenses 99 72 86 914 1,171 50 35 85 International exploration expenses 89 25 39 133 286 34 22 56 DD&A (\$ Millions) Alaska 209 191 274 322 996 317 262 579 Lower 48 707 548 619 680 2,554 1,000 1,017 2,017 Canada 69 66 95 109 339 126 93 219 Europe, Middle East and North Africa 234 196 167 194 769 212 219 453 Asia Pacific 217 170 217 205 809 211 240 451 Other International 54 34 Corporate and Other Total DD&A 1,411 1,158 1,411 1,541 5,521 1,886 1.867 3,753







2020 2021 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr Full Year 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr YTD AVERAGE REALIZED PRICES Crude Oil (\$/BBL) Consolidated operations 54.78 26.81 40.88 59.56 67.87 63.93 Alaska 42.61 42.12 Lower 48\*\*\* 40.97 19.87 36.43 38.50 35.17 55.68 64.13 60.17 28.57 56.87 Canada 8.69 25.16 23.57 47.41 51.66 Norway 54.92 32.32 41.79 41.62 42.80 56.72 66.10 62.00 48.64 59.78 Libya 64.21 44.93 66.88 63.51 Europe, Middle East and North Africa 55.53 41.79 42.35 43.30 57.75 66.34 62.48 32.32 47.34 Australia/Timor-Leste 47.35 47.21 54.10 25.09 39.75 42.80 40.29 58.27 65.63 61.93 China 57.16 29.33 34.97 55.40 Indonesia 30.64 36.41 41.21 53.79 Malaysia 57.67 30.59 46.43 42.42 45.26 62.27 69.77 65.98 54.71 27.98 42.79 42.50 42.84 60.36 67.72 64.01 Asia Pacific Total consolidated operations 48.77 25.10 39.49 40.89 39.56 57.18 65.54 61.60 Equity affiliates 53.14 25.32 37.56 41.16 39.02 59.73 64.10 62.03 61.60 48.86 25.10 39.45 40.89 39.54 57.22 65.51 NGL (\$/BBL) Consolidated operations 6.95 11.85 12.13 23.99 24.34 Lower 48 13.51 15.58 24.62 Canada 1.64 5.99 8.52 5.41 25.32 27.14 26.19 21.54 16.76 23.50 30.80 23.27 34.70 39.49 38.21 Norway 23.27 Europe, Middle East and North Africa 21.54 16.76 23.50 30.80 34.70 39.49 38.21 27.90 33.21 Australia/Timor-Leste 39.34 Asia Pacific 39.34 27.90 33.21 Total consolidated operations 12.81 8.29 13.73 16.30 12.90 24.36 25.62 25.06 Equity affiliates 42.41 23.93 30.21 35.70 32.69 48.89 44.12 46.53 Total 14.82 9.88 15.29 17.98 14.61 26.44 26.87 26.68 Bitumen (\$/BBL) Canada\* 5.90 (23.11)15.87 19.41 8.02 30.78 37.60 34.09 Total 5.90 (23.11)15.87 19.41 8.02 30.78 37.60 34.09 Natural Gas (\$/MCF) Consolidated operations Alaska 3.07 2.56 2.48 3.88 2.91 2.23 4.53 3.17 Lower 48\*\*\* 2.21 1.65 3.27 1.48 1.18 1.63 4.56 3.88 Canada 0.79 1.77 1.21 2.37 2.26 2.32 0.71 2.40 7.36 3.65 4.39 3.23 6.15 6.75 Norway 2.21 Libva 4.53 2.26 3.71 2.71 3.02 2.86 Europe, Middle East and North Africa 2.21 5.99 3.68 2.40 4.34 3.23 7.17 6.58 Australia/Timor-Leste\*\* 6.43 10.62 10.04

5.75

2.22

5.33

2.77

2.61

5.85

1.85

5.26

3.47

2.93

3.23

5.75

2.38

5.39

3.17

3.71

3.41

6.57

2.35

5.88

4.89

3.54

4.42

6.58

2.93

5.94

3.60

5.41

4.30

4.69

2.22

4.74

2.64

3.90

3.22

Total consolidated operations

Indonesia

Malaysia

Asia Pacific

Total

Equity affiliates

7.19

2.61

6.32

4.25

3.97

4.16

6.88

2.49

6.10

4.56

3.76

4.29

<sup>2.70</sup> \*Average realized prices exclude additional value realized from third-party purchases and sales for optimization of our pipeline capacity between Canada and the U.S. Gulf Coast.

<sup>\*\*</sup>Excludes transfers to Darwin LNG plant.

<sup>\*\*\*</sup>Average sales prices, including the impact of hedges settling per initial contract terms in the first quarter of 2021 assumed in our Concho acquisition, were \$60.59 per barrel for crude oil and \$4.50 per mcf for natural gas for the six-month period ended June 30, 2021. As of March 31, 2021, we had settled all oil and gas hedging positions acquired from Concho.



			2020				2	2021	
	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Full Year	1st Qtr	2nd Qtr	3rd Qtr 4th Qtr	YTD
CORPORATE AND OTHER									
Corporate and Other Earnings (Loss) (\$									
Millions)	(1,775)	185	(390)	100	(1,880)	(121)	66		(55)
Detail of Earnings (Loss) (\$ Millions)									
Net interest expense	(155)	(174)	(179)	(154)	(662)	(270)	(181)		(451)
Corporate G&A expenses	50	(90)	(50)	(110)	(200)	(129)	(65)		(194)
Technology*	1	(9)	(8)	(10)	(26)	41	(4)		37
Other	(1,671)	458	(153)	374	(992)	237	316		553
Total	(1,775)	185	(390)	100	(1,880)	(121)	66		(55)
*Includes investment in new technologies or but	sinesses outside	of our normal so	cope of operatio	ns and licensi	ng revenues.	-			
Before-Tax Net Interest Expense (\$									
Millions)									
Interest expense	(216)	(216)	(213)	(216)	(861)	(241)	(235)		(476)
Capitalized interest	14	14	13	14	55	15	15		30
Interest revenue	42	22	9	15	88	6	4		10
Total	(160)	(180)	(191)	(187)	(718)	(220)	(216)		(436)
Dile									
Debt	14072	14.000	15 207	15 200	15.200	20.027	20.010		20.010
Total debt (\$ Millions)	14,973	14,998	15,387	15,369	15,369	20,027	20,010		20,010
Debt-to-capital ratio (%)	32%	32%	33%	34%	34%	32%	31%	1	31%
Equity (\$ Millions)	31,387	31,493	30,783	29,849	29,849	43,155	44,276		44,276

2020

2021

#### REFERENCE

#### **Commonly Used Abbreviations**

Earnings Net Income (Loss) Attributable to ConocoPhillips

DD&A Depreciation, Depletion and Amortization
G&G Geological and Geophysical

G&G Geological and Geophysical
G&A General and Administrative
JCC Japan Crude Cocktail
LNG Liquefied Natural Gas
NGL Natural Gas Liquids
WCS Western Canada Select
WTI West Texas Intermediate

#### **Units of Measure**

BBL Barrels

MMBBL Millions of Barrels

MBD Thousands of Barrels per Day
MBOED Thousands of Barrels of Oil Equivalent per Day

MCF Thousands of Cubic Feet
MMBTU Millions of British Thermal Units
MMCFD Millions of Cubic Feet per Day